



**FY2023 Continuum of Care
Renewal Project Application**

Agencies that apply for funds through the CoC Funding Process must complete an application for each program in E-snaps. In addition, agencies must complete this Renewal Project Application for each program.

This form is due on **Tuesday, August 29, 2023 at NOON** by e-mail to hsc@cityofmadison.com. **Late or incomplete applications will not be considered. Please do not wait until the deadline to submit the application. No grace period will be granted.** If you have questions, please contact Torrie Kopp Mueller, tkoppmueller@cityofmadison.com or call 608-266-6254.

Agencies with more than one CoC project must submit a separate form for EACH project.

Agency Name	Tellurian
Project Name	PHP Consolidated (scattered-site)
Project Type	<input checked="" type="checkbox"/> Permanent Supportive Housing (PSH) <input type="checkbox"/> Rapid Rehousing (RRH)

Project Contact Name	Sarah Churchill
Phone Number	608-405-2963
E-Mail	schurchill@tellurian.org

Funding Request	\$439,992
Proposed # of Units	22
Proposed # of Beds	22

Threshold Criteria	
Does the agency have any outstanding HUD monitoring findings? If yes, please provide explanation.	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does the project comply with the CoC Interim Rule 24 CFR 578?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Does the agency have a SAM.gov registration?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Does the agency have an active Unique Entity ID (formerly DUNS Number)?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

Does the agency have any delinquent federal debt? If yes, please provide explanation.	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Is the agency under debarment or suspension from doing business with the Federal Government and/or on the Federal do not pay list? If yes, please provide explanation.	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does the agency currently enter data into the Homeless Management Information System (HMIS) or comparable database for Domestic Violence providers? If no, please explain how the agency plans to become an HMIS agency by the project start date in the narrative below.	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Does the agency commit to participating in system-wide continuous quality improvement activities?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Does the agency agree to participate in the Coordinated Entry System and follow Coordinated Entry policies and procedures ?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Does the agency agree to follow the Dane CoC Written Standards ?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

Please answer the following questions:

Project applications will be reviewed based upon adherence to the HUD CoC Program Interim Rule, FY23 CoC NOFO, as well as results of the Project Performance Scorecard.

1. Describe the grantee’s (and any sub-grantee’s) experience in administering this type of program. Describe the qualification of the staff assigned to the proposed program, including their knowledge and experience. Describe the grantee’s (and any sub-grantee’s) experience in administering this type of program. Describe the qualification of the staff assigned to the proposed program, including their knowledge and experience.

Tellurian has over forty years of experience in providing homeless services and is well equipped to administer the proposed projects successfully. Tellurian was part of the small group of initial applicants from Madison/Dane County CoC that applied and received the HUD Supportive Housing Program funds. Since then, Tellurian has operated a continuum of homeless services including emergency shelter, transitional housing, permanent supportive housing, and street outreach programs, with funds from federal agencies such as HUD and SAMHSA. Tellurian is familiar with requirements in operating with federal funds, and has had good standing with the federal agencies with no unresolved issues or conditions. As a behavioral health organization, we have the ability to train our staff to work with residents on high risk behaviors and to support residents on their path to recovery. This is achieved by utilizing our highly trained clinicians, social workers, and peers. We approach recovery and stability from many angles, allowing residents to feel that they have many resources to utilize as they choose their path.

Since our scattered-site permanent supportive housing program(PSH) works with individuals experiencing chronic homelessness that are living with serious persistent mental illness, we place high importance on the need to “meet people where they are at” and always base our policies and decisions around our residents getting to choose what their housing and support looks like. Tellurian provides supportive services and utilizes the Housing First model as well as a harm reduction approach to provide a safe and supportive environment for residents that increases their independence. We have successfully built a program that allows and encourages residents to live in their chosen neighborhoods throughout the community and prevents them from feeling forced to seek institutions. This program successfully aligns with our Community Plan to Prevent and End Homelessness.

Our team includes two full-time case managers and a program supervisor. Our two case managers have a combined ten years of experience working in homeless services with a focus on mental health resources. Both

case managers are certified peer specialists with lived-experiences of mental health recovery and lived experience with homelessness. They successfully use their expertise to provide community supportive services and assist residents in their goals of recovery and stability. Their training and lived-experiences allow them to offer creative solutions as we offer support to residents on a path to recovery. Tellurian's Homeless Services Program Supervisor who oversees the daily and administrative operations has a history of working with individuals in various settings of homelessness. In addition to her time overseeing permanent supportive housing, street outreach, and peer support programs at Tellurian. She also has lived-experiences as an individual experiencing homelessness as an adult fleeing Domestic Violence.

The Homeless Services Program Supervisor and PSH staff are active participants in the local Continuum of Care, Homeless Services Consortium of Dane County (HSC). The Homeless Services Program Supervisor serves as a member of the COC's Core Committee, the Point-In-Time committee, as well as other committees of her choice. Our case managers serve on the Point-In-Time Committee as well, which plans and coordinates the January PIT counts. All members of the team also attend the monthly HSC general membership meetings.

2. Please describe how your project takes proactive steps to minimize or overcome barriers to housing retention.

As a program that serves individuals with serious persistent mental illness and substance use, our goal is to provide services to individuals in our community that have the highest vulnerability and the longest length of homelessness. Consistent engagement is a key component to helping residents minimize or overcome barriers to housing retention. We place high importance on the need to "meet people where they are at" and always base our policies and decisions around our residents getting to choose what their housing and support looks like. We ensure that our case managers are available for in-home and face-to-face visits to overcome barriers that residents might have to utilizing services remotely.

Staff work closely with the consumer to establish a good working relationship and ensures that we are working on goals that clients establish. Our PSH team and larger Tellurian case management staff are certified peer specialists and plan our programming around creative solutions to mental health recovery and housing stability. Some clients require weekly appointments, but case managers are expected to connect with clients bi-monthly unless the client requests the minimum of monthly visits in person. We invite clients to address high-risk behavior, but work in a no-judgment mindset to follow their path to recovery. An individualized service plan is created annually, and reviewed quarterly. This plan assesses the participants' choice and goals for obtaining services such as HUD/Section 8 housing, mental healthcare, employment referrals, education, referrals and coordination of services, and accessing mainstream resources. Participants decide what they want their short and long term goals to be, and the case manager helps facilitate. Our staff uses their peer skills along with other evidence-based practices such as motivational interviewing, harm reduction, and cultural competency to offer services and meet residents where they are.

Staff work to help residents feel safe and stable which promotes the idea that they can utilize our supportive services to address high risk behaviors that put their housing at risk. Our staff also work with residents to act as a mediator with their landlord, make referrals for resources, ensure their housing-related needs are met, develop payment plans for rental arrears, utilize team meetings for lease violations so notice with cures are a last resort, and help mediate issues amongst residents.

Our team meets weekly to case conference and bring in other tellurian members like clinicians, substance use counselors, and peer specialists.

3. In your last operating year:
 - a. How many households exited the program?
Six households exited our program in the past operating year.
 - b. Why did the households exit? (i.e. one was terminated from the program & one moved into subsidized housing & one was evicted): One household was exited due to violence toward other residents after

mediation was attempted, two households were exited due to extended prison sentences, one individual passed away in our program, one individual was exited due to repeated criminal activity and lease violations and one household exited to permanent housing with an Emergency Housing Voucher.

- c. If the participant(s) was evicted, please list the reason?
No evictions.
- d. Did the program attempt an agency transfer for any of the leavers? If so, what was the outcome?
We were successfully able to transfer two households.
- e. How many new households entered the program?
Eight new households entered the program in the past operating year.
- f. How many transfers were accepted into the program?
Two transfers were accepted into the program during the past operating year.

4. Describe your agency's efforts to improve service quality and outcomes for the program. Please include how you solicit and incorporate feedback from program participants.

It is the policy of Tellurian to review the quality, which is the appropriateness and effectiveness of the services we provide to our clients. Our mission for the quality assurance we conduct is to assure that our clients are receiving appropriate and consistent care and services. Tellurian created a quality assurance committee that consists of the Quality Assurance Director, Director of Treatment Services, Director of Community and Housing Services, and Program Supervisors from each of our programs. During these quarterly meetings a random sample of files are reviewed for accuracy and compliance as well as any changing applicable laws. Discussions during these quarterly reviews form training needs for continual staff development and program improvements. This allows Tellurian to stay consistent with all standards and practice guidelines relevant to state standards and regulations, contract specifications, and known best practice guidelines and evidence-based practices within the field of care.

Our tenant handbook highlights our grievance and appeal process. But this year our program supervisor individually offered "check in" meetings with every resident to see if they had any concerns, questions, or suggestions. These meetings were very successful, and the team learned to document preferences for individual residents about how they like to receive communication, what they were looking for from their case manager, what their expectations were from the supervisor, and general feedback about permanent supportive housing programs. Client experience is an important element of quality assurance that we use at Tellurian. Client satisfaction is determined by both informal feedback on a daily basis and through formal surveys yearly and at discharge.

Client input is important to ensure the reliability and responsiveness of the program. Staff provides positive feedback to consumers for any given feedback and work to incorporate this information to ensure clients feel heard. Our surveys touch on staff promptness and efficacy in response times, meeting needs, and feeling like staff is available, feeling respected and non-stigmatized by staff, and the ability to participate in one's own recovery and independence.

5. What percentage of staff members working for this program identify as Black, Indigenous or a Person of Color?
This program employs two case managers and one supervisor. Thirty-three percent (33%) of the staff on this program identify as Black, Indigenous, or as a Person of Color.
6. How does this program work against systematic racism and other structures of oppression?
As a program that serves individuals experiencing chronic homelessness that are living with serious persistent mental illness, we strive to overcome barriers that our clients face. As part of our community's written standards and in an effort to reduce bias, we do not select clients and take referrals from the community priority list. This eliminates individual staff biases that affect who get housing. This allows us to provide no barrier entry and guarantee that no residents will be denied due to income, current or past substance abuse, a criminal record,

denying supportive services, behavioral health symptoms, or victimization. We receive referrals for those that have the highest vulnerability and longest lengths of homelessness. We do not screen out for criminal histories and know that these disproportionately affect our BIPOC community members.

Our program also enrolls individuals on the life-time sex offender registry to ensure that permanent housing is accessible by every person in our community. We acknowledge that Public Housing Authorities deny for immigration concerns and lifetime registry assignment. We strive to be a safe housing program that promotes stability and human rights for all members of our community.

Our Client Right's Specialist and Diversity and Inclusion Director do a yearly audit of our policies and procedures and grievance and appeal process. We require ongoing staff training on cultural competency. We also build relationships with landlords that allow us to sign leases and add residents as occupants. This system allows Tellurian to advocate for participants and ensure that they are not being denied housing because of systematic oppression.

7. How is this program and its practices culturally responsive to the population(s) who participate?

Tellurian serves individuals of varied backgrounds and cultures and adapts to provide services that are culturally sensitive and relevant. Tellurian strives to be mindful of individual's experiences and culture, we recognize that each individual has a story and honor that in our process and care. In efforts to ensure the program remains culturally relevant and promotes racial equity, our PSH staff work to be vigilant and open to feedback from clients and staff. Tellurian has worked to increase training opportunities and ways to make units more accessible. Tellurian also utilizes interpretation and translation services so that we are able to serve people of all languages. All Tellurian staff receive training on cultural competency and sensitivity as well as EEOC regulations and company policies relating to non-discriminatory service delivery. These include but are not limited to Cultural and Historical Traumas: Invisible Barrier to Healing and Change as well as an 8 parts series about understanding diversity, bias, and fostering inclusion. Staff receives regular supervision regarding the need to treat consumers in a client centered approach from a cultural perspective, and with dignity and respect. Staff is to make no assumptions of need, but to ask and engage empathetically in determining consumers' needs. All staff are encouraged to attend any additional training aimed at improved cultural sensitivity.

Our PSH team works to educate clients on racial equity through interactions through both demonstration of how we treat others who are different than ourselves and formally by addressing any problematic situations that

may occur. Any violence, bullying or harassment, including, but not limited to, threats towards any neighbor, program participant, staff or visitor; demeaning language including, but not limited to, comments about one's race, religion, disabilities, ethnic background, sexual orientation, or gender identification or expression are not tolerated. PSH staff is equipped with knowledge and empathy to respond to remarks that may be damaging from one client to another by providing education about why statements may be harmful and supporting the individual(s) of whom the statement was directed.

Our PSH team respects and celebrates the diversity of our consumers and staff. Tellurian encourages consumers and staff alike to share their cultural traditions with others, as they feel comfortable doing so. Tellurian facilitates a safe space for consumers and staff to discuss any concerns they may have regarding anything within the program, but especially including racial barriers or inequities.

Over the last 50 years, Tellurian has provided a full continuum of care for individuals struggling with behavioral health, substance use, and homelessness. Tellurian serves individuals of varied backgrounds and cultures and adapts to provide services that are culturally sensitive and relevant. Tellurian strives to be mindful of individual's experiences and culture, we recognize that each individual has a story and honor that in our process and care. Tellurian has a long standing working relationship with Dane County and is prepared to collaborate and adopt the county's new strategic plan for inclusion and racial equity. Tellurian has hired a Director of Diversity and Inclusion in 2020 to evaluate current practices and provide education. There is a Cultural Sensitivity Committee (CSC) which is attended by employees outside of the leadership team, to look at the practices in the organization

and provide suggestions and action plans to make changes. This group reviews the Employee Handbook and Policies and Procedures to ensure the language is accessible to all and reevaluating the hiring practices. An employee co-leads this group with the Director of Diversity and meets monthly with Tellurian's CEO to provide feedback and updates on what the CSC is focused on.

Tellurian's Human Resource department has taken an active role in being a member of the CSC and lending support to all employees during this past summer of social unrest. Tellurian has created optional employee calls that started twice a week and transitioned to meet twice a month as demand lessened. Tellurian's CEO and HR Director facilitate this call and provide transparent direct feedback and support to any pressing concerns/questions submitted via an anonymous Survey Monkey or via the call itself. Additionally, Tellurian offers free access for all employees to an Employee Assistance Program, which provides anonymous counseling and support for a variety of topics.

Tellurian is constantly striving to achieve a balanced workforce. Tellurian's Director of Human Resources, CEO, and Director of Diversity and Inclusion have met, reviewed, and discussed opportunities to improve Tellurian's ability to recruit more diverse individuals for our staff, including but not limited to those who identify as BIPOC or with lived experience. The following are goals that Tellurian has to help achieve that directive:

- Hire and retain an increased number of bilingual staff.
- Reviewing job descriptions to ensure that they reflect actual job duties with reasonable work-related requirements for employment.
- Broadening recruitment notices to include community organizations likely to refer women, minorities, and individuals with disabilities.
- Advertising position vacancies in minority media.
- Identifying an informal equal employment opportunity complaint resolution procedure.

One member on Tellurian's Board of Directors, a major governing body of the organization, has lived experience of homelessness. At least 33% of members on the Board identifies as having lived experience with mental illness or a family member with mental illness. The Board has 6 female members, 2 black members and an indigenous member. The Board is responsible for setting program missions and overseeing the following process of the organization: program planning, training and staffing, informed consent, rights protection, program administration, governance, and policy determination, and program evaluation. Tellurian is actively working to continue to be and to grow as an inclusive organization. One of the steps to doing this is to have more BIPOC representation in the room.

8. What barriers does your project have for participation by Black, Indigenous and Persons of Color (e.g. lack of outreach)? What steps has your agency taken or will take to eliminate the identified barriers?
Our local CoC has identified that our assessment for vulnerability, the VI-SPDAT, is disproportionately excluding single black males from our community que. Tellurian as an agency strives to battle this in our street outreach program. However, we receive our housing referrals from Coordinated Entry and do not select residents. We as an agency have decided that the best way to fight barriers that the BIPOC population have to accessing our housing is to commit to helping our CoC eliminate these biases. Our program supervisor diligently assists the Core Committee and HSC Board of directors in these matters. Tellurian has utilized it's research partners at the UW Institute for Research on Poverty and has asked their team to help provide a statistical analysis about our Coordinated Entry system.
9. **FOR RRH Projects** – Please describe the method the project uses for providing rental assistance (progressive engagement, flat fee for all participants, tiered payments, etc.) and the rationale for this approach.
10. **For PSH Projects** – Please describe any resources, formal partnerships or best practices the project has to serve participants with the most severe needs.

At Tellurian, using a client-centered, team approach, we provide several resources, and are in connection with formal partnerships and utilize best practices to serve participants with the most severe needs. Some helpful resources include—utilizing translator services within Tellurian or seeking outside agency assistance as needed, connecting clients with domestic abuse support, providing legal assistance to those in need to gain access to medical, mental health services, as well as housing needs. Other services that are crucial to helping our clients include case management services, peer support, connections to counselors and therapists Tellurian also holds a working relationship with Madison Police Department to prioritize individual needs when in crisis, identify how to best serve these individuals and to overall reduce arrests. The importance of effective communication is crucial to build positive relationships, which in turn, benefits those we serve the most.

Please provide any information that will give context to any low scores on the Project Performance Scorecard.

BONUS POINTS

PSH and RRH projects that leverage housing and healthcare resources are eligible for up to 20 bonus points. For housing leverage, please attach a letter of commitment, contract, or other formal documents that demonstrate the number of subsidies being provided or units being provided to support this project. For healthcare leverage, please attach a written commitment that includes the value of the commitment and dates the healthcare resources will be provided.

Information for Bonus points, from p. 103-104 of the NOFO

Leveraging Housing Resources: CoCs will receive full points by demonstrating that they have applied for at least one PSH or RRH project that utilizes housing subsidies or subsidized housing units not funded through the CoC or ESG programs. The CoC must demonstrate that these housing units will:

-in the case of PSH, provide at least 25% of the units included in the project

-in the case of RRH, serve at least 25% of the program participants anticipated to be served by the project

Housing leverage can come from the following sources: private organizations, state or local government (including through the use of HOME funding provided through the American Rescue Plan), Public Housing Agencies (including through the use of a set aside or limited preference), faith-based organizations or federal programs other than the CoC or ESG programs.

Leveraging Healthcare Resources: CoCs must demonstrate through a written commitment from a healthcare organization that:

-in the case of a substance use disorder treatment or recovery provider, it will provide access to treatment or recovery services for all program participants who qualify and choose those services; or

-the value of assistance being provided is at least an amount that is equivalent to 25% of the funding being requested for the project, which will be covered by the healthcare organization.

Sources of healthcare resources include: direct contributions from a public or private health insurance provider to the project (e.g. Medicaid) and provision of health care services by a private or public organization (e.g., Ryan White funded organization) tailored to the program participants of the projects.